# GreenLane – fast tracking value and resilience in industrial wood supply

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# **GreenLane group**







#### Oceanic

- NIBIO (D.Fjeld, L.R.Gobakken)
- AllSkog Forest Owners Assoc.

#### Sub-Artic

- Skogforsk (K.Westlund, L.Eliasson)
- Norra Forest Owners Assoc.

#### Continental

- BOKU (C.Kanzian, T.Holzfeind, P. Rauch, C.Kogler)
- Austrian Federal forests (Öbf)

#### June 2019-Dec 2021, 705' €

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# Introduction

**Goal** - Develop virtual supply chain laboratory environments enabling value-tracking and interactive testing of harvesting and transport responses to challenging climate scenarios.

Using weather-driven models for wood quality and trafficability.

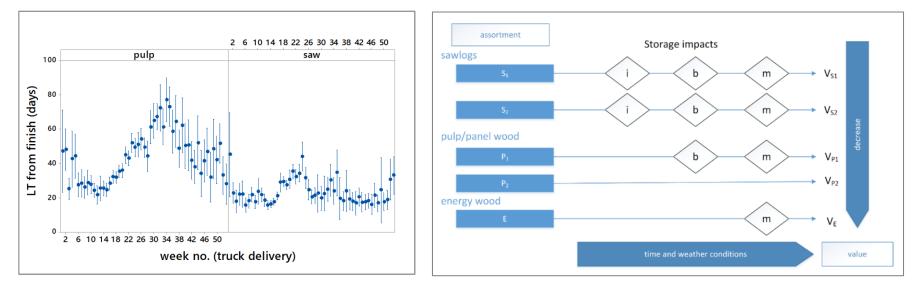


How close can we get to «everyday supply chain management» in virtual environment?

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# **Results** – weather-driven value-tracking (IBM)

#### Problem – long lead times Solution – GreenLane IBM\*



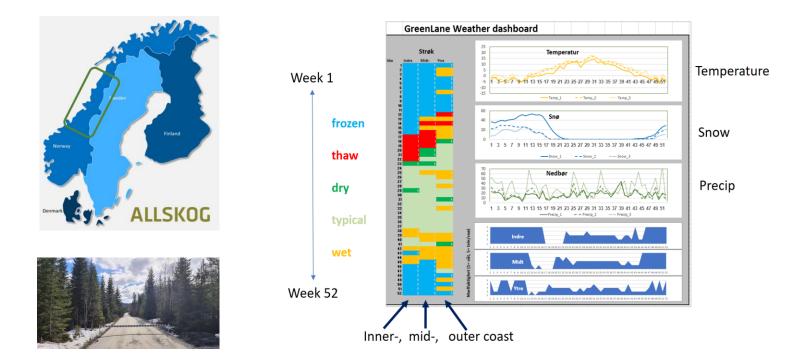
Lead-time (LT) tracking of logs from harvesting to mill delivery, with wood quality deterioration according to storage conditions and duration

### =insects B=blue stain M=moisture

Digital twin for simulation; Kanzian et al. (2022)

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## **Results - weather-driven trafficability (RBC)**



Model site moisture status to match with trafficability classification

**RBC** = relative bearing capacity

Digital twin for simulation; Fjeld et al. (2022)

# **Results** – stakeholder workshop approach

Three different workshop approaches to find development paths towards reduced lead times and log value loss.

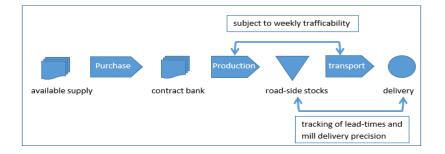
- 1. Sub-artic (northern Sweden) development of the weather/accessibility scenarios and testing effects of <u>alternative transport decision rules</u>.
- 2. Continental-montane (Austria) stakeholders experiment with <u>transport and terminal</u> <u>capacities</u> and experience the effect on lead-times and value loss.
- **3. Oceanic (Norway)** run as a team exercise with <u>coordinating purchase</u>, <u>production and</u> <u>transport management</u> for maximum net forest value (delivery bonus-degrade loss).

The respective approaches vary with respect to sophistication/complexity (simulation) and workshop duration (2-8 hrs).

# How to best use virtual supply chain laboratories in stakeholder workshops?

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#### **Results – Oceanic case**



Team	Relocation distance (km)	Average transport distance (km)	Variation in truck capacity utilization (%)	Delivery bonus (NOK)	Value loss (NOK)	Net value (NOK)
1	1251	63	16	1 031 000	229 152	801 848
2	910	84	10	775 000	552 803	222 197
3	823	67	3	1 106 200	219 972	886 228
5	793	85	2	781000	89 835	691 165
6	354	80	1	1 101 000	81 645	1 019 355



#### **Highest net value**

dependent on team capability

to vary production in relation to transport

# Impacts

# Preserving log value requires professional insight and skills in supply management

#### Logistics challenges are typically dynamic and complex to solve. Principles learned via practical problem-solving



A key impact path is training

# On-line Virtual Wood Supply Arena

12-week scenario over 4 hrs10 production teams, 10 trucks5 assortments to 3 sawmills, 2 pulpmills

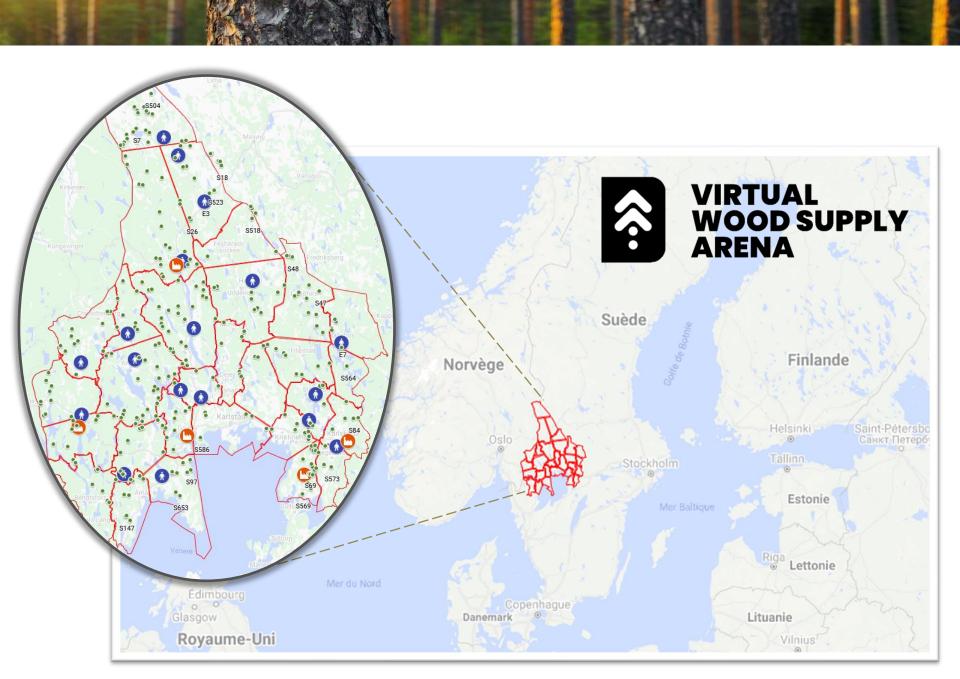


#### Weekly weather

- 4 week weather prognosis
- 2 climate zones, 4 trafficability classes

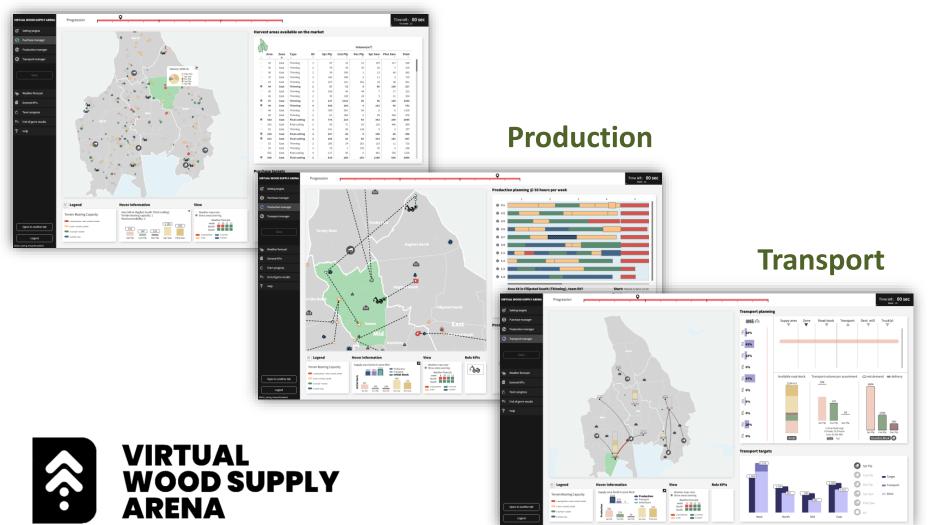








#### **Purchase**





# Difficulties mastered are opportunities won

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DE LA FORÊT AU CLIENT



# The value of scientific cooperation

#### MultiStrat (2016-2018) Multimodal strategies for more resilient wood supply



GreenLane (2019-2021) Fast tracking value and resilience in industrial wood supply



# Main advantages - insight through diversity - common frameworks for analysis

# Thank you!

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